



COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

DATE: Monday, 28 June 2021
TIME: 7.30 pm
VENUE: Princes Theatre - Town Hall, Station Road, Clacton-on-Sea, CO15 1SE

MEMBERSHIP:

Councillor Chittock (Chairman)	Councillor Davis
Councillor Amos (Vice-Chairman)	Councillor Miles
Councillor Clifton	Councillor Skeels
Councillor Codling	Councillor Steady
Councillor Davidson	

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For further details and general enquiries about this meeting, contact Keith Simmons on 01255 686580.

DATE OF PUBLICATION: Friday, 18 June 2021

AGENDA

1 Apologies for Absence and Substitutions

The Committee is asked to note any apologies for absence and substitutions received from Members.

2 Minutes of Meetings of the Committee (Pages 1 - 14)

To confirm and sign as correct records, the minutes of the meetings of the Committee, held on:-

(1) Monday 8 February 2021; and

(2) Monday 22 March 2021.

NOTE: At the last formal meeting of the Committee the approval of the Minutes of the meeting of the Committee held on 8 February 2021 was deferred in order that the content of those Minutes could be re-examined and then be re-submitted for approval. Having checked the recording of the live stream of that meeting, the Minutes, as previously submitted, have not been amended by Officers following the discussion on the matter at the Committee's meeting on 22 March 2021.

3 Declarations of Interest

Councillors are invited to declare any Disclosable Pecuniary Interests or Personal Interest, and the nature of it, in relation to any item on the agenda.

4 Questions on Notice pursuant to Council Procedure Rule 38

Subject to providing two working days' notice, a Member of the Committee may ask the Chairman of the Committee a question on any matter in relation to which the Council has powers or duties which affect the Tendring District **and** which falls within the terms of reference of the Committee.

5 Report of the Head of Democratic Services & Elections - A.1 - Review of the Years 2019-2021 and Work Programme for 2021/22 for the Community Leadership Overview and Scrutiny Committee (Pages 15 - 50)

To review the Committee's work undertaken during the 2019/20 and 2020/21 municipal years and to seek Members' approval to a draft programme of work for the Community Leadership Overview and Scrutiny Committee for the 2021/22 municipal year for recommendation to the Council meeting on 13 July 2021.

Date of the Next Scheduled Meeting

The next scheduled meeting of the Community Leadership Overview and Scrutiny Committee is to be held at 7.30 pm on Monday, 19 July 2021.

Information for Visitors

FIRE EVACUATION PROCEDURE

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Community Leadership Overview and
Scrutiny Committee

8 February 2021

MINUTES OF THE MEETING OF THE COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE, HELD ON MONDAY, 8TH FEBRUARY, 2021 AT 7.30 PM

Present:	Councillors Chittock (Vice-Chairman, in the Chair), Amos, Clifton, Davidson, Davis, King, Miles and Steady
Also Present:	Councillor C Guglielmi (Deputy Leader) and McWilliams (Portfolio Holder for Partnerships)
In Attendance:	Anastasia Simpson (Assistant Director (Partnerships)), Tim Clarke (Assistant Director (Housing and Environment)), Keith Simmons (Head of Democratic Services and Elections), John Fox (Public Health, Wellbeing & Environmental Protection Manager), Keith Durran (Democratic Services Officer) and Matt Cattermole (Communications Assistant)
Also in Attendance:	Kirsty O'Callaghan (Head of Strengthening Communities at Essex County Council)

11. CHAIRMAN FOR THE MEETING.

In the absence of the Chairman of the Committee (Councillor Skeels), the Chair was occupied by the Vice-Chairman (Councillor Chittock).

12. APOLOGIES FOR ABSENCE AND SUBSTITUTIONS

Councillor Skeels sent his apologies (no substitute).

13. MINUTES OF THE LAST MEETING

The Minutes of the last meeting of the Committee held on Monday 30 November 2020 were approved as a correct record and were then signed by the Chairman.

14. DECLARATIONS OF INTEREST

There were none on this occasion.

15. QUESTIONS ON NOTICE PURSUANT TO COUNCIL PROCEDURE RULE 38

On this occasion no Councillor had submitted notice of a question.

16. REPORT OF HEAD OF STRENGTHENING COMMUNITIES AT ESSEX COUNTY COUNCIL. - A.1 - SOCIAL ISOLATION AND MENTAL HEALTH.

Summary of Issue

The Committee heard how the impact of social isolation and loneliness on an individual's physical and mental wellbeing were well known. Social isolation had been recognised as a risk factor for suicide with an increased risk of depression, low self-esteem, reported sleep problems and increased stress response. Loneliness was considered to have an adverse impact on the condition of the heart and was a strong

predictor of premature death, with people who were lonely more likely to be readmitted to hospital, had longer stays and more visits to GPs or A&E.

The Impact of COVID on social isolation and loneliness

The Committee also heard that the COVID pandemic had posed significant health risks to the District's population; however, the risk to health outcomes extended beyond the clinical risk of COVID. The socio-economic and lifestyle factors that influenced health outcomes had also been adversely disrupted during the pandemic.

Members were informed that COVID had also amplified and increased the pace at which cohorts of people who would traditionally be at risk of social isolation were impacted, but also it had created a new group of people who had become increasingly anxious about the disease itself and the impact on their life. These included parents who had become increasingly isolated either due to financial impacts or the absence of informal connections through schools; people whose employment had changed through furlough, working at home or unemployment; and the recently bereaved who had been unable to have the normal in-person connections that would have supported them during that difficult time.

There would also be a generation of children and young people who had been adversely affected by the pandemic and that would likely have long term impacts for their emotional wellbeing, educational outcomes and longer-term economic wellbeing.

It was reported to the Committee that the [Essex Joint Health and Wellbeing Strategy 2018 – 2022](#) identified social isolation and loneliness a key priority. A whole system approach had been mobilised in 2019 designed to connect resources across the system.

The key aims were:

- *Communities had a better understanding of the impact of loneliness and how to help each other.*
- *There was a range of community led support to prevent and reduce loneliness and build capacity to support people to live well.*
- *People who were lonely, or at risk of loneliness were recognised and could access local information and support to live well.*
- *People with complex needs could access support to reduce loneliness and feel part of their local community.*

This approach included:

- Commissioned services addressing social isolation and loneliness as part of their wider response to improve independence. There were a range of ECC commissioned services that delivered specialist services to support people, promoted wellbeing and helped them to gain/regain independence, those included the Essex Children and Family Wellbeing Service, Alzheimer's Society - Dementia, Carers First - carers, ECL - sensory, Summit – Learning Disabilities and Autism, Futures in Mind – mental health to name but a few. Beyond that, there were a range services commissioned by CCG/health partners as well as

other local programmes that addressed the issues of social isolation and loneliness.

- Services directly commissioned to tackle social isolation and loneliness. Provide, had been the strategic partner to tackle loneliness, delivered a single point of access for the Livewell/Linkwell network support that included the Care Navigator Plus network (a partnership between a number of voluntary sector and community sector providers using a social prescription approach). The Rural Community Council of Essex (RCCE) as a Livewell Linkwell partner delivered the social prescribing and the social isolation model, including the United in Kind coaches – as did the West Essex Community Action Network (WECAN). Social engagement partners delivering Essex Befriends, or befriending service, included Action for Family Carers, MIND, Mencap and independent Age.
- Place based community care and support. Primary Care Networks were key to integrating primary care with secondary and community services, pivotal to improving population health and taking a proactive approach to hidden needs to support. Social Prescribing Link Workers helped to reduce health inequalities by supporting people to unpick complex issues affecting their wellbeing, and enabled people to have more control over their lives. There was also a multitude of smaller and larger infrastructure organisations such as the Council for Voluntary Service (CVS) organisations and volunteer centres who worked to build community resilience and in doing so tackle loneliness.
- Community Networks. Faith communities played a positive role in neighbourhoods and supported those most in need, strengthening resilience, reinforcing local identity and helped to connect communities. The Essex Faith Covenant continued to drive the partnership between faith communities and public services. Parish and Town Councils, as the first level of local government provided communities with a democratic voice. Networks like those played a key role in the identification of local needs and utilising community assets that provided a structure to take local community action. The importance of Neighbourhood level schemes had emerged as an effective means to reduce loneliness and isolation during the pandemic.

The future model for tackling social isolation and loneliness

Members heard how there was a need in any future model to amplify what already existed in terms of the offer to increase the connectedness and ensure that the scope of the offer addressed the needs of emerging cohorts who were becoming increasingly isolated because of COVID. An offer was needed that sought to provide formal support alongside resilience building and encouraged conversations around isolation and loneliness that built on existing pathways and expertise within the system.

People's identities were being impacted and generated a negative sense of being; such as:-

- Sense of loss, shame, confusion, failure, frustration and range of other emotions leading to feelings of helplessness, a lack of confidence and self-esteem and sense of belonging thereby:-

- Leading to isolation and/or loneliness and whilst this might have been felt previously in those families and areas that were more deprived, this was now transcending populations regardless of personal socio-economic status.
- Those groups included:
 - COVID recovery; long COVID sufferers,
 - minority groups; faith groups;
 - new parents; lone parents
 - young men and women
 - Those who were now unemployed or had seen changes in their employment
 - The bereaved

There was therefore a pressing need to innovate responses that resonated and engaged those, who unaware about the support available, or that they could benefit from some support and where to get it.

Next Steps:

The Committee heard that the Health and Wellbeing Board members would discuss the issues, provide their different perspectives, and consider what and where the gaps might be in the current approach.

The Committee thanked Kirsty O'Callaghan (Head of Strengthening Communities at Essex County Council) for her report and **RESOLVED** to note its contents.

17. REPORT OF THE ASSISTANT DIRECTOR OF ENVIRONMENT AND HOUSING. - A.2 - MITIGATION MEASURES FOR IMPACT OF PUBLIC FIREWORK DISPLAYS

Further to both Minute 12 of the meeting of the Committee held on 28 September 2020 and Minute 24 of the meeting of the Full Council held on 24 November 2020 the Committee heard that in terms of the previous request to Council in Councillor Sue Honeywood's motion on this matter the Council had no legal enforcement powers to undertake that work and so any request to organisers would be for them to comply with on a voluntary basis only.

- **Advertising Events** - the Council had no powers to require organisers of public events to advertise their event prior to it occurring. However, by their very nature public events were routinely advertised in order to ensure that they had a sufficient attendance and on that basis nearby residents were also likely to be aware. In addition, where the organisers of an event attended the Safety Advisory Group and where potential disturbance to neighbours was likely to occur, for example through fireworks or the provision of music, then advice was given to the organisers to contact neighbours to make them aware. However, that advice could not be enforced.
- **Animal disturbance** – It was reported that in the last year there had been a number of complaints in terms of fireworks potentially distressing animals (such as horses) and on that basis that an event should not take place. Reference was made to the Animal Welfare Act 2006 which, under section 4, made it an offence to cause an animal to suffer. On the basis that any individual could set off fireworks at their property as a private individual and it was not regarded as an offence in terms of neighbours' pets, the relative infrequency of major public

events which tended to operate in early November or on significant dates, and the lack of specific legislation which banned public firework events it was not considered an offence by an event organiser to hold a firework event.

Other Actions

The Committee also heard that as per the motion as previously approved by Full Council, the Council could determine whether it wished to run a publicity campaign in relation to fireworks. Both the timing of the campaign and content would need to be considered to ensure an effective message was provided at the correct time.

An event proposed within Tendring in November 2020 had been subsequently cancelled due to a social media campaign, originally in terms of distress to animals, which had then developed and resulted in personal threats to the event organiser and potential threats to anyone who attended the event. Therefore any message provided needed to be balanced, highlighted what was permitted but also encouraged achievement of high standards. Within that campaign the benefits of quieter fireworks could also be identified. However, that would only be on a voluntary basis by event organisers.

The Council had a presence on social media sites for disseminating advice and information which had been found to be effective in reaching significant numbers of people in the area and could be used to promote messages in respect of firework displays.

Tim Clarke (Head of Housing and Environment) reported to the Committee that Central Government had received a report from the Parliamentary Petitions Committee inquiry into Fireworks in March 2020. From that report the Government had subsequently recommended that:

“While people who want to ban the public from buying and using fireworks have valid concerns that must be addressed, we cannot support a ban before other, less drastic but potentially more effective, options have been fully explored”.

The Committee heard how Government had commissioned a piece of work from the Office of Product Safety and Standards in relation to the decibel level of fireworks to collate data for an evidence base, however this was still to be produced.

Mr Clarke also reported that Government had recommended that:

“... the Government work with Local Authorities to identify a best practice approach to a revenue-neutral, mandatory permit system for fireworks displays, where local evidence suggests this is necessary to protect the community. The Government should work with a Local Authority to pilot the approach before the end of 2020, with a view to legislating to empower all Local Authorities to establish mandatory permit schemes where they deem it necessary”.

That had been supposed to start in autumn of 2020 but Mr Clarke was not aware that any such pilot had commenced to date.

The Members also heard about another recommendation in the report that read:

“... the Government fund and coordinate a major, national awareness campaign on the responsible use of fireworks to get this message across to the public.”

That Campaign had started and the advertising material was available for the Council to use.

After a full in-depth discussion it was moved by Councillor Steady, seconded by Councillor Amos and **RESOLVED** that the Committee **RECOMMENDS** to Council that:

- The Council is made aware of the Government’s response to the Petitions Committee.
- The material already available to the Council from Central Government be used as part of the public relations campaign for firework mitigation.
- The Chief Executive write a letter to Central Government in support of any measures coming forth to tighten the restrictions on licensable sales of fireworks.
- A channel is developed for information in relation to the illegal and underage sale of fireworks to be passed along through the Council to Trading Standards.

18. REPORT OF THE LEADER OF THE COUNCIL. - A.3 - PRIORITY FOR ACTIONS 2021/22 AND MONITORING DELIVERY OF THOSE ACTIONS.

The Committee heard how the Council had previously approved a Corporate Plan for 2020/24 and that it had established Council’s strategic direction for those four years. That strategic direction itself sought to reflect the issues that mattered most to local people, the national requirements from Government and the challenges that faced the District over that time period. The Corporate Plan had been adopted unanimously at the Council meeting held on 21 January 2020 (Minute 78 referred).

The themes of the 2020/24 Corporate Plan were:

- Delivering High Quality Services
- Building Sustainable Communities for the Future
- Strong Finance and Governance
- Community Leadership through Partnerships
- A Growing and Inclusive Economy

Members were informed that Cabinet established each year its priority actions to deliver against the Corporate Plan and thereby ensured that the ambition of that Plan remained central to its work. The priority actions did not cover every separate element of the ambition of the four year Corporate Plan; nor were they intended to indicate that other projects, schemes or activities were not being pursued. They were though intended to reflect imperatives across the Council and for the District and actions that it was right to focus on in that year.

Members also heard that 2020 had been an exceptional year not only nationally but globally. The Council’s Community Leadership role had never been more important. The Council had taken on additional responsibilities and supported its residents and businesses through the COVID-19 pandemic. Whilst Tendring District Council had not formally reported on its performance against its priorities during 2020, much had been achieved including but not limited to:

- The roll out of numerous grants in excess of £38million to businesses
- The adoption of a local Back to Business Agenda which not only supported businesses to survive but prepared to help them flourish.
- An Economic Growth Strategy focused on recovery for the future.
- Allocation of monies from the Tendring Community Fund to Ward Councillors that provided grants to local organisations that enabled them to respond to the pandemic locally.
- Business continuity arrangements had immediately been invoked to ensure Council services remained in place where they were able to do so and for those services impacted by the various lockdowns, staff were redeployed to work with different teams in response to the pandemic, such as the Community Hub.
- Adoption of a Climate Change Action Plan to meet the Council's aspirations towards the Climate Emergency.
- Section 1 of the Local Plan had been found sound by the Planning Inspectorate thereby establishing the 5 year housing supply of 550 dwellings per annum, a North Essex vision and the Garden Community at Tendring Colchester Borders
- A balanced budget and revised governance arrangements had ensured democratic decision making continued throughout.
- Council had adopted a Corporate Housing Strategy in order to deliver homes to meet the needs of local people, making the best use of, and improving, existing housing and supporting people in their homes and communities. Separate strategies and policies had been introduced to assist in reducing homelessness and rough sleeping in the District, providing financial assistance policies for private sector housing and acquiring land and buildings to increase council housing stock.

All of those had provided a strong foundation on which the Council would continue to deliver its priorities during the remaining years of the Corporate Plan. The 2021/22 actions would, of themselves, underpin further actions in 2022/23. As such, it was appropriate to invest time and energy to delivering them.

A provisional list had been prepared following consultation with individual Portfolio Holders and the Leader of the Council and that was set out at Appendix A to the report before the Committee.

After discussion it was moved by Councillor Steady, seconded by Councillor Davis and unanimously **RESOLVED** that this Committee **RECOMMENDS** to **CABINET** that:

- Any specific schemes that Members wish to be considered be submitted to the appropriate Portfolio Holder for an initial evaluation and then submitted to Cabinet for its formal decision.

It was then moved by Councillor Miles, seconded by Councillor Davis and unanimously **RESOLVED** that this Committee further **RECOMMENDS** to **CABINET** that:

- Cabinet re-examines its position with the view to establishing a wider focus in relation to the expenditure of monies.

19. **REPORT OF THE CORPORATE FINANCE & GOVERNANCE PORTFOLIO HOLDER.**
- A.4 - PROTOCOL FOR CABINET AND OVERVIEW & SCRUTINY ROLES

It was reported to the Committee that, in May 2019, Statutory Guidance had been published by the Ministry of Housing, Communities & Local Government on Overview and Scrutiny in Local and Combined Authorities. This Council, in operating a Leader and Executive Governance Model must have regard to it when exercising its functions and it should be followed unless there was a good reason not to in a particular case.

Section 2 of the Government's Statutory Guidance referred to Culture and expressly stated that:-

"The prevailing organisational culture, behaviours and attitudes of an authority will largely determine whether its scrutiny function succeeds or fails.

While everyone in an authority can play a role in creating an environment conducive to effective scrutiny, it is important that this is led and owned by members, given their role in setting and maintaining the culture of an authority.

Creating a strong organisational culture supports scrutiny work that can add real value by, for example, improving policy-making and the efficient delivery of public services. In contrast, low levels of support for and engagement with the scrutiny function often lead to poor quality and ill-focused work that serves to reinforce the perception that it is of little worth or relevance.

Members and senior officers should note that the performance of the scrutiny function is not just of interest to the authority itself. Its effectiveness, or lack thereof, is often considered by external bodies such as regulators and inspectors, and highlighted in public reports. Failures in scrutiny can therefore help to create a negative public image of the work of an authority as a whole."

The Committee heard that the Guidance recommended an 'executive-scrutiny protocol' which helped define the relationship between the two arms of the organisation, dealt with the practical expectations of scrutiny committee members and the Executive, as well as the cultural dynamics. Councils should have considered adopting a protocol, e.g. through formal agreement at both scrutiny committees and Cabinet, then a formal integration into the Council's constitution.

The Committee also heard that the Council already had strong measures in place to demonstrate the openness of Cabinet being held to account and had introduced some time ago that Group Leaders of all political groups would have the right to attend Cabinet meetings and speak on agenda items although they were not able to vote. The Terms of Reference of the Resources and Services Overview and Scrutiny Committee stated that the position of its Chairman and Vice-Chairman would normally be a Member of a political group not represented on the Cabinet. Informal Group Leaders meeting were also held at which the Leader or Deputy Leader could share information on matters in advance of their going to Cabinet or other topics, which had proved particularly useful during the Council's response to the COVID-19 pandemic. The Chief Executive also held regular All Member Briefings, at which Portfolio Holders had presented ideas on early strategies and policies for discussion. Furthermore the Deputy

Leader chaired a Constitution Review Working Group, whose membership was made up by representatives of nearly all political Groups of the Council.

Members were informed that, as previously requested by Cabinet, Senior Officers had produced a draft Protocol for Cabinet and Overview and Scrutiny roles for consultation with Chairmen of the Overview and Scrutiny and Audit Committees, the Deputy Leader and the Portfolio Holder for Partnerships. The Statutory Guidance had been considered in the production of the draft Protocol together with taking into account comments received through the consultation.

The draft Protocol introduced a number of principles and how it applied between the roles of Cabinet and Overview and Scrutiny building upon a relationship of trust whilst both bodies were performing their statutory functions, whilst acknowledging the inter-relationship with Audit. It was designed to sit alongside the range of other commitments to openness and inclusiveness as set out above.

The draft Protocol also set out how Policy Development Overview and Pre-Decision Scrutiny could work in addition to the traditional views of solely holding the Cabinet to account. The importance of timely overview and scrutiny in budget setting and monitoring throughout the year showed how the process could add value, by reviewing whether the financial plans and strategies of the Council were sound and had taken into consideration all relevant factors.

The Committee heard how the Performance Measurement and reporting provided insight into whether value for taxpayers' money had been achieved and whether improvements were necessary, feasible and affordable. Reporting general performance data to an Overview & Scrutiny Committee enabled scrutiny to capture the right level of data so they could support delivery of services or priorities – and could make recommendations, if necessary. In some instances further enquiry of an activity could be warranted and the Committee would factor how that work could be accommodated in that Committee's work programme.

The Committee also heard that through its individual work programme the Overview and Scrutiny Committees would consider the Cabinet's adopted priorities in support of the Council's Corporate Plan, areas of planned policy development over the relevant Municipal Year (and the next) would be provided and they would be asked to highlight any areas where overview & scrutiny could be specifically invited to assist in work (including Community Leadership areas). The enquiries included within the work programme could be identified to add value to the Council as a whole and the District. The allocation of enquires to specific Overview and Scrutiny Committees would be in accordance with their respective terms of reference.

It was reported to Members that the draft Protocol also referred to how Overview & Scrutiny recommendations to the Cabinet would be dealt with and included how to further clarity could be sought if needed.

Some additional operational matters had been included for completeness that determined the relationship that covered the response to urgent items of Cabinet Business, Scrutiny Consideration of Confidential Decisions, Call-in and Councillor Call to Action which built upon the requirements within the Constitution.

With due regard to the Council's Statement on Councillor development, training would be made available for Overview & Scrutiny Committee members, Cabinet Members and support Officers on the Protocol and elements referenced in it that included work planning, budget scrutiny, performance data and key lines of enquiry. In the Overview & Scrutiny Annual Report submitted to Full Council each year there would be a section demonstrating the impact of Overview & Scrutiny and the effectiveness of the Protocol.

All Members were expected to adhere to the Protocol in their respective roles, and once formally adopted by Council, the Protocol would be incorporated within Part 6 of the Council's Constitution.

After discussion it was moved by Councillor Clifton, seconded by Councillor Amos and **RESOLVED** that the Committee **RECOMMENDS** that:

- Full Council approves the draft Protocol for Cabinet and Overview and Scrutiny roles, as set out in Appendix B to the Portfolio Holder's report;
- the adopted Protocol be incorporated within Part 6 of the Council's Constitution; and
- The Constitution Review Working Party revisits the Committee structure in due course.

20. SCRUTINY OF PROPOSED DECISIONS

The Committee **NOTED** the comments of the report.

21. RECOMMENDATIONS MONITORING REPORT

The Committee **NOTED** the contents of the report.

22. REVIEW OF THE WORK PROGRAMME

The Committee **NOTED** the contents of the report.

The meeting was declared closed at 10.15 pm

Chairman

Public Document Pack

Community Leadership Overview and
Scrutiny Committee

22 March 2021

**MINUTES OF THE MEETING OF THE COMMUNITY LEADERSHIP OVERVIEW AND
SCRUTINY COMMITTEE,
HELD ON MONDAY, 22ND MARCH, 2021 AT 7.30 PM
IN THE [HTTPS://WWW.TENDRINGDC.GOV.UK/LIVEMEETINGS](https://www.tendringdc.gov.uk/livemeetings)**

Present:	Councillors Chittock (Vice-Chairman), Amos, Clifton, Davidson, Davis, King, Miles and Steady
Also Present:	Councillor Turner and Mc Williams
In Attendance:	Anastasia Simpson (Assistant Director of Partnerships), Michael Carran (Assistant Director (Economic Growth and Leisure)), Keith Simmons (Head of Democratic Services and Elections), Keith Durran (Democratic Services Officer), Karen Hardes (IT Training Officer) and Matt Cattermole (Communications Assistant)
Also in Attendance:	Jonathan Denby (Head of Corporate Affairs, Greater Anglia) and John Smock (Secretary of the Tendring Transport Liaison Board and Chairman of Ontrack Rail Users Association)

6. CHAIRMAN FOR THE MEETING

In the absence of the Chairman of the Committee (Councillor Skeels), the Chair was occupied by the Vice-Chairman (Councillor Chittock).

7. APOLOGIES FOR ABSENCE AND SUBSTITUTIONS

Apologies were received from Councillor Skeels, there was no substitute.

8. MINUTES OF THE LAST MEETING

The Minutes of the meeting of the Committee held on Monday 1 March 2021 were approved as a correct record and were then signed by the Chairman.

Consideration of the Minutes of the meeting of the Committee held on Monday 8 February 2021 was deferred to enable the live stream recording of the meeting to be checked as to whether the minutes were accurate in respect of the recommendations for the Mitigation Measures for Impact of Public Firework Displays item (minute 17 refers).

9. DECLARATIONS OF INTEREST

There were none on this occasion.

10. QUESTIONS ON NOTICE PURSUANT TO COUNCIL PROCEDURE RULE 38

On this occasion no Councillor had submitted notice of a question.

11. RAIL FARES - THE ANNUAL INCREASE IN FARES AND THE IMPACT ON RESIDENTS AND THE AFFORDABILITY OF COMMUTING FROM THE AREA.

11.1 A Question and Answer section with Jonathan Denby (Head of Corporate Affairs) from Greater Anglia

The Committee received an oral report from Jonathan Denby (Head of Corporate Affairs at Greater Anglia). He explained how rail fare pricing was guided by policy set by Central Government and how each year, usually in July, there was a fair increase and that since 2005 the rate of rise varied between the standard Retail Price Index rate and the Retail Price Index plus 1.

The Committee also heard that while some rail fares were set solely by Greater Anglia, due to the fact that the rest were set by Central Government, meant they had to adjust their fares accordingly or the discretionary pricing would be off kilter, with the regulated fares.

In response to the question, Mr Denby advised that “emergency” buttons, by which passengers could call for assistance were built into ticket machines at unstaffed railway stations. Mr Denby agreed that perhaps more could be done to support apprentices to access greater Anglia’s railway services. He agreed to look at this issue further with his colleagues in order to improve Railway Stations in the area. The level of Government funding for access to Railways provided to greater Anglia would need to increase. Lobbying to achieve this could be something for the Council to consider.

After an informative discussion across a varied set of matters including but not limited to, passenger safety, disabled access, value for money and environmental factors the Committee thanked Mr Denby for his time.

11.2 John Smock, Hon. Sec. of the Tendring District Transport Liaison Board AND Hon. Chair to "ONTRACK" will give an oral presentation on rail fares.

The Committee heard an introduction from Councillor Nicolas Turner as Chairman of the Tendring Transport Liaison Board as he explained how they have been working to *“make the railways work better for Tendring Transport Liaison Board”*.

John Smock (secretary for the TTLB and the Chairman of Ontrack the Rail Users Association) gave an oral report and explained the history of rail fares until modern day pricing and how for the last 2 years there had been a consultation, sponsored by the Department of Transport, for a rail fares review.

It was reported to the Committee that there had been a steady decline in the purchase of annual, season, monthly and weekly train tickets and he questioned how the rail companies would change to suit to new working patterns of people only travelling to work a few days a week.

It was also reported to the Committee that the December 2021 time table consultation submitted to the TTLB and Ontrack from Greater Anglia, was insufficient in its ability to have met the need for economic growth in the district as well as the transport needs for a growing population due to housing developments and the new Free Port status in Harwich.

The Committee heard that the TTLB, Ontrack, Essex County Council, Essex Railways Federation and Rail Future were just some of the groups who wanted a rail service that

ran trains every half an hour at every station in Essex and also had a service that started earlier and finished later.

After an informative discussion across a varied set of matters including but not limited to, passenger safety, disabled access, value for money and environmental factors, the Committee thanked Mr Smock for his time.

12. PRESENTATION ABOUT TENDRING4GROWTH

The Committee received an oral update from Michael Carran (Assistant Director of Economic Growth and Leisure) surrounding “Tendring4Growth” which was approved by Cabinet on the 24 January 2020 (Minute 102 refers).

Cabinet had approved that:

“Tendring4Growth will be a catalyst to create growth through partnership and investment across the District. T4G in action will bring together partners, local businesses and communities to ensure growth in the district is sustained and that it benefits all who live and work in Tendring.”

The report submitted to the mentioned meeting of Cabinet was circulated to members of this Committee for background information.

It was reported that the key outcomes of Tendring4 Growth that were desired would be as followed:

- Develop and attract new businesses
- Support existing businesses
- More and better jobs
- Promote Tendring’s tourism, cultural and heritage offers
- Maximise our coastal and seafront opportunities

The Committee heard how through the initiative it was planned to help new and existing business with the following:

- Generic business support (Information, Advice and Guidance);
- Proactive outreach services, embracing new and established businesses;
- Sector specific support linked to the district’s growth sectors (Clean Energy, Blue Tech, Assisted Living, Tourism & Leisure, Creative and Cultural);
- Business planning;
- Cash-flow management;
- Marketing and communications;
- Assisting businesses with funding applications;
- B2B networking;
- Events and conferencing;
- COVID safe working and COVID recovery support;
- New ways of working; and
- Sign-posting businesses to IAG provided by other local, regional and national agencies (e.g. BEST Growth Hub, South East Local Enterprise Agency, Government).

The Committee also heard that a new website was being built so business could access the service and a public outreach campaign was to start shortly.

After a short question and answer session the Committee thanked Michael Carran for the presentation and noted the contents of the report.

13. RECOMMENDATIONS MONITORING REPORTING

The Committee NOTED the contents of the report.

14. SCRUTINY OF PROPOSED DECISIONS

There were no forthcoming decision at this time.

15. WORK PROGRAMME

The Committee discussed the forthcoming Overview and Scrutiny Annual report to Council and Members were asked to look over the Committees work for the last two years and note any pieces of work that resonated with them. That piece of work could then be added to the Annual Report.

The Committee decided to arrange an informal meeting in early April to discuss what can be put onto the work programme for 2020/21.

It was also noted in this record of the issue of levels of suicide in the District. Also that the services to those more prone to attempt suicide and preventative measures had been agreed by the Chairman and Vice Chairman of the Committee to be added to the work programme.

Other suggestions for the future work programme were:

- Recycling initiatives in partnership with local councils.
- Opportunities to support sports clubs to open up/extend the use of leisure facilities.
- Effectiveness of remote learning at school during pandemic.
- Social Housings waiting list-demand and supply for families of different sizes, preferences/location etc.

The meeting was declared closed at 9.45 pm

Chairman

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

28 JUNE 2021

REPORT OF THE HEAD OF DEMOCRATIC SERVICES & ELECTIONS

A.1 REVIEW OF THE YEARS 2019-2021 AND WORK PROGRAMME FOR 2021/22 FOR THE COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE

(Report prepared by Keith Simmons and Ian Ford)

PURPOSE OF THE REPORT

To review the Committee's work undertaken during the years 2019/20 and 2020/21 and to seek the Committee's approval to its draft programme of work for the 2021/22 municipal year for recommendation to the Council meeting on 13 July 2021.

BACKGROUND

The Community Leadership Overview and Scrutiny Committee is one of two overview and scrutiny committees established by the Council to specifically focus on the following areas of Council work (as detailed in Article 6.02(i) of the Council's Constitution):

"To perform the role of Overview and Scrutiny and its functions in relation to:

- *Community Leadership developing the external focus of overview and scrutiny on "district-wide" issues (and where appropriate sub-regional, regional and national issues), in particular, through collaborative work with local partner authorities, providers, stakeholders and members of the public.*
- *Approval of discrete researched and evidenced reviews on the effectiveness of partnership operating in the area with particular focus on:*
 - *Community Safety*
 - *Health and Well-being*
 - *Economy, Skills and Educational Attainment*
- *Community engagement, development and empowerment*
- *Leisure and Tourism (except matters relating to budgets)*
- *Housing strategy and Homeless Service (except the Housing Revenue Account)*
- *Emergency Planning"*

The Constitution provides for the two overview and scrutiny committees to submit a work programme to full Council for approval. Rule 7 of the Overview and Scrutiny Procedure Rules sets out the position as follows:

"Each Overview and Scrutiny Committee will submit a work programme for the year ahead and a review of the previous year's activities to the full Council for approval. In addition it will be responsible for co-ordinating and prioritising its work programme on an ongoing basis.

In preparing, co-ordinating and prioritising its programme, each Overview and Scrutiny Committee will take into account:-

- *The General Role and Principles of undertaking its functions, as set out in Part 2 Article 6;*
- *The planned work on the preparation of elements of the Budget and Policy Framework, as set out in the Council's Business Plan;*
- *The need for statutory timetables to be met;*
- *The wishes of all members of the committee;*
- *Requests from the Cabinet to carry out reviews; and*
- *Requests from Group Leaders in accordance with Rule 8."*

WORK CARRIED OUT TO DATE

Review of the Years 2019 - 2021

The review of the work undertaken by the Committee during the period 2019 to 2021 is attached as **Appendix A**.

Proposed Work Programme

The proposed Work Programme for the 2021/22 Municipal Year is attached as **Appendix B** to this report. The Committee is invited, if so minded, to submit further items at this stage to be forwarded as part of the report to Council.

The work programme attached was developed by the Members of this Committee in an informal meeting/workshop on 9 April 2021. The proposals from that informal meeting/workshop were then discussed with the Chairmen of this Committee and the Resources and Services Overview and Scrutiny Committee to ensure proposals from the Members of both Committee could be appropriately allocated between the two Committees in accordance with their respective terms of reference. This in turn was then submitted to the Officer Management Team (and then Senior Managers throughout the Council) and to the Members of the Cabinet. The aim of this consultation was to satisfy the intentions of the Executive-Overview and Scrutiny Protocol adopted into the Constitution at the Council meeting on 16 March 2021 (Minute 104 refers).

Arising from the above, certain proposals have been received and are submitted to the Committee for consideration together with additional detail that the Committee is invited to consider. These are identified with tracked changes in Appendix B. Any further submissions from the consultation will be reported orally to the meeting.

The Committee is further invited to identify the relevant enquiries to be allocated to its meetings as currently programmed:

19 July
27 September
8 November
13 December
31 January

14 March

(9 May– provisional as after Annual Council on 26 April)

If the proposals for joint Panels with the Resources and Services Overview and Scrutiny Committee are accepted, terms of reference for the Panels will be drafted and submitted to the next ordinary meeting of the Committee for consideration.

RECOMMENDATIONS

- (a) that the report on the review of the years 2019 – 2021 as detailed in Appendix A be noted;**
- (b) that the Committee agrees the draft 2021/22 Work Programme for the Community Leadership Overview and Scrutiny Committee, as set out in Appendix B, for submission to Full Council; and**
- (c) that the Committee considers whether it has any further items it wishes to include at this time within the aforementioned 2021/22 Work Programme.**

BACKGROUND PAPERS FOR THE DECISION

There are none.

APPENDICES

Appendix A – Review of the work carried out in 2019 - 2021
Appendix B – Proposed Work Programme for 2021/2022

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Tendring District Council Overview and Scrutiny Annual Report 2019/21

This report has been prepared and is submitted in accordance with the requirements of clauses 3 and Rule 7 of the Overview and Scrutiny Procedure Rules of the Council's Constitution

Tendring
District Council



Contents

Foreword to the 2019/21 Overview and Scrutiny Annual Report	3
Introduction to Scrutiny	4
Snapshot of the years 2019/21	6
Working arrangements of the OSCs	6
Corporate Plan	7
Performance Reporting	7
Specific Overview and Scrutiny Powers	8
Oversight of the Budget and financial management	9
Summary of reviews undertaken this year	11
Look foreword to next year	15
Draft Work Programmes for the two OSCs for 2021/22	17

Note: OSC = Overview and Scrutiny Committee



Foreword to the 2019/21 Overview and Scrutiny Annual Report

This year, we have decided to produce a single joint bi-annual report on the work of overview and scrutiny at Tendring District Council as the 2020/21 report was unable to be delivered due to the COVID Pandemic. As the Chairmen of the Community Leadership and of the Resources and Services Overview and Scrutiny Committees (OSCs) we are happy to offer this joint report to Council and trust that it will be recognised as a record in which both Committees have taken seriously their 'critical friend' responsibilities to the Cabinet and more widely the two Committees have sought to positively contribute to good governance at Tendring District Council and to urge others to share the Council's ambition for the area.

In submitting this foreword, we wish to record our thanks to all the Members of the two Committees for their contributions to the scrutiny reviews and to the Members of the Cabinet for their co-operation. We would also like to thank Council officers and representatives of partners who have attended our meetings and have provided a wealth of information to the Committees in order that they could undertake their scrutiny work.

We know we can improve further our scrutiny work and we want to achieve this improvement in 2021/22. We cannot achieve this in isolation and we look forward to working in conjunction with the Cabinet and partners to achieve this. The development of our approach to scrutiny will also involve some training and we expect those on the two Committees to make every effort to attend such training when it is arranged. Other Councillors will be welcome as always.

Our key focus is that scrutiny seeks to 'add value' to the decision making processes of the Council and its partners and addresses the concerns of local people. As such, we are committed to being more visible still as part of those processes going forward and to open up channels for issues and evidence that can inform our work programmes and individual scrutiny reviews.

Cllr. Mick Skeels
Chairman of the Community Leadership OSC

Cllr. Mark Stephenson
Chairman of the Resources and Services OSC



Introduction to Scrutiny

The Local Government Act 2000 introduced new political systems for principal councils such as Tendring District Council, allowing them to have a separate 'executive' (e.g. a Cabinet model similar to central government) rather than committee systems as had been the case prior to that.

To provide a counterweight to the powerful 'executive', the 2000 Act also introduced overview & scrutiny, whereby every council with an executive arrangement is required to have at least one scrutiny committee (e.g. a select committee to act as a 'critical friend' to the Cabinet – and so Cabinet Members are barred from also sitting on an Overview and Scrutiny Committee (OSC)).

O&S committees also look at the decisions and actions of organisations external to the Council on behalf of the public. In this way they can play a vital role in following the public "£" and ensure that it is contributing to the area as intended.

The diagram on this page sets out the key principles of scrutiny that underpin its role.

On 7 May 2019, the Government issued its new statutory guidance for scrutiny in local government. The foreword to that new guidance from Rishi Sunak MP, currently Chancellor of the Exchequer, included the following:

"I would, [...] strongly urge all councils to cast a critical eye over their existing arrangements and, above all, ensure they embed a culture that allows overview and scrutiny to flourish."

The guidance had several themes including:

ensuring a clear division of responsibilities between the scrutiny function and the audit function;

reporting findings of independent whistle blowing investigations to OSCs for them to consider their wider implications;

consider whether to appoint (or voluntarily designate) a (statutory) scrutiny officer (or equivalent);

consider electing the Chairmen of OSCs by taking the vote by secret ballot;

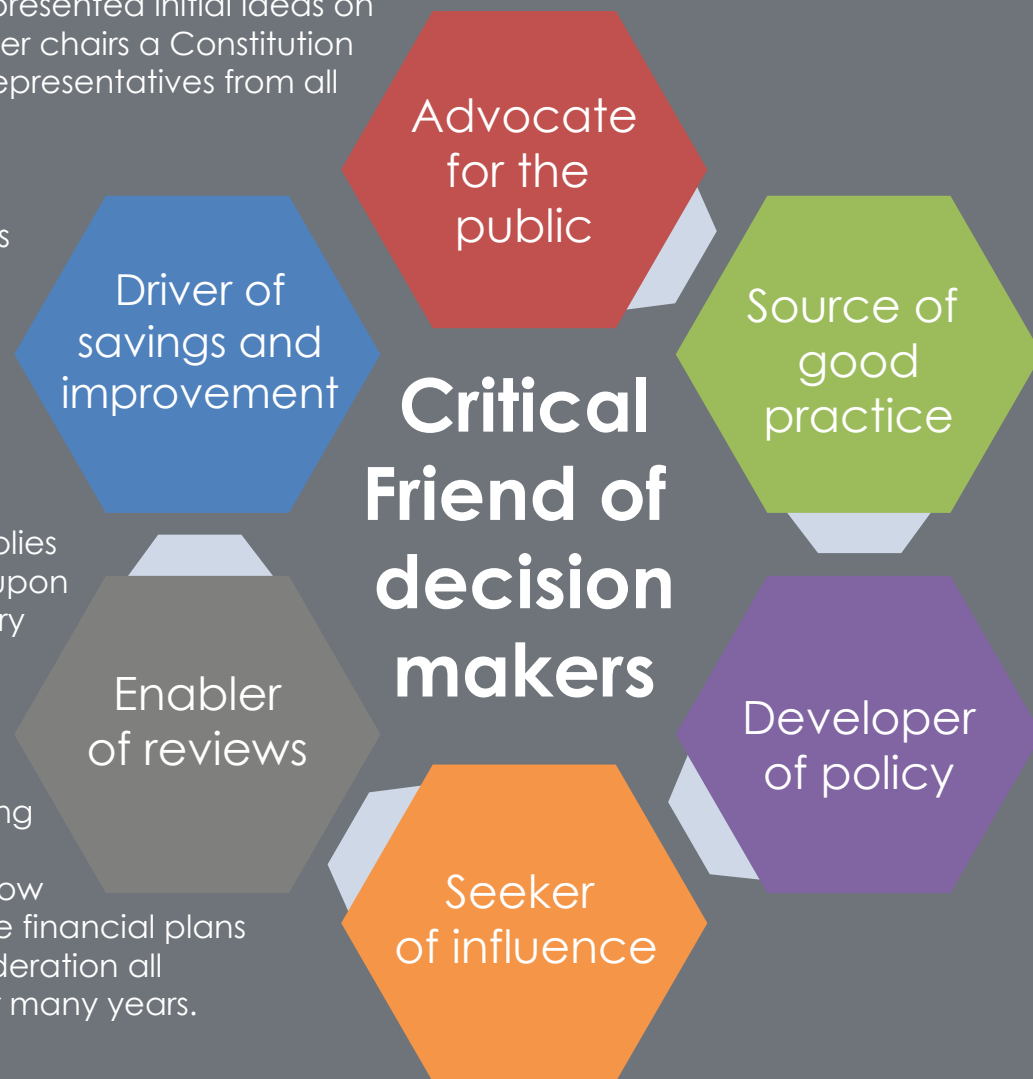
consider establishing a formal co-option scheme for OSCs. Also consider issue of Technical Advisers (independent local experts); and

consider creating an Executive-Scrutiny Protocol to be formally integrated into the Constitution.

The Council already had strong measures in place to demonstrate the openness of Cabinet being held to account having introduced some years ago that Group Leaders of all political groups would have the right to attend Cabinet meetings and to speak on agenda items whilst not being able to vote. The Terms of Reference of the Resources and Services Overview and Scrutiny Committee still states that the positions of its Chairman and Vice-Chairman will normally be filled by a Member of a political group not represented on the Cabinet. Informal Group Leaders' meetings are also held at which the Leader or Deputy Leader could share information in advance of going to Cabinet or on other topics, which had proved particularly useful during the Council's response to the on-going COVID-19 pandemic. The Chief Executive holds regular All Member Briefings, at which Portfolio Holders have presented initial ideas on strategies and policies for discussion. Furthermore, the Deputy Leader chairs a Constitution Review Working Party (CRWP), whose membership is made up by representatives from all political groups on the Council.

Following its publication, this guidance was reported to both of the OSCs at Tendring District Council and to its Cabinet. Due regard has been given to the guidance and on 16 March 2021 Council approved an 'Executive Scrutiny Protocol' in order to help define the relationship between these two arms of the organisation, dealing with the practical expectations of Scrutiny Committee members and the Executive, as well as the cultural dynamics.

The draft Protocol introduces a number of principles and how it applies between the roles of Cabinet and Overview and Scrutiny building upon a relationship of trust whilst both bodies are performing their statutory functions, whilst also acknowledging the inter-relationship with the Audit Committee. It is designed to sit alongside the range of other commitments to openness and inclusiveness as described above. It also sets out how Policy Development Overview and Pre-Decision Scrutiny can work in addition to the traditional 'view' of solely holding the Cabinet to account. The importance of timely overview and scrutiny in budget setting and monitoring throughout the year to show how the process can add value as well as by reviewing whether the financial plans and strategies of the Council are sound and have taken into consideration all relevant factors has been proved by this Council's experience over many years.



Snapshot of the years 2019/21

The Annual Council meetings at the beginning of the municipal years (28 May 2019 & 21 July 2020) constituted two Overview and Scrutiny Committees (OSCs) each with nine Councillors as Members. The Memberships were as follows with slight changes in 2020:

Community Leadership OSC

Cllr Mick Skeels (Chairman)
Cllr John Chittock (Vice-Chairman)
Cllr Chris Amos
Cllr Paul Clifton
Cllr Bill Davidson
Cllr Anne Davis
Cllr KT King
Cllr Delyth Miles
Cllr Nicola Overton (2019/20)
Cllr Graham Steady (2020/21)

Resources and Services OSC

Cllr Mark Stephenson (Chairman)
Cllr Gary Scott (Vice Chairman)
Cllr Terry Allen
Cllr Mick Barry
Cllr Jeff Bray
Cllr James Codling
Cllr Chris Griffiths
Cllr Pam Morrison
Cllr Nick Turner (2019/20)
Cllr James Codling (2020/21)

They also approved the initial work programmes for those two OSCs for the municipal years 2019/20 & 2020/21.

In the year 2019/20 the Resources and Services OSC will have met nine times and Community Leadership OSC six times.

In March of 2020 we met with an unprecedented situation as we were enveloped by a global pandemic that halted Committee meetings across the Council. Central Government issued emergency powers to allow Councils to carry out "Virtual Meetings" so they could carry out their duty.

The Resource and Services OSC were one of the first Committees to lead the way with these remote meetings, holding five OSCs in the four months from June till September 2020 and a total of nine meetings for 2020/21 and the Community Leadership OSC meeting five times.

Working arrangements of the OSCs

Early in 2019 the Resources and Services OSC recorded its expectation that for each item on its work programme it would expect a written report to be provided to it. The aim of this request was that Councillors could read the information, consider the key lines of enquiry for the meeting and otherwise prepare themselves for the scrutiny of the matter involved. This was adapted into the new 'Executive Scrutiny Protocol' in March of 2021 as part of constitution.

Both OSCs also resolved to receive a recommendations monitoring report so that the Cabinet's or other response/outcome to recommendations from the OSCs were reported back to them for completeness.

Each OSC can demonstrate that they have kept their work programmes under review as this has been reported to the ordinary meetings of those OSCs and regularly updated as circumstances required.

The OSCs have also shown novel solutions to issues that span the terms of reference of the two Committees. One such item has been the scrutiny of the NEGC Ltd and the funding commitments and governance arrangements in relation to it. The two OSCs established a Joint Scrutiny Panel and this Panel has undertaken its scrutiny of this subject has had its report and recommendations approved by Cabinet on 19 March 2021.

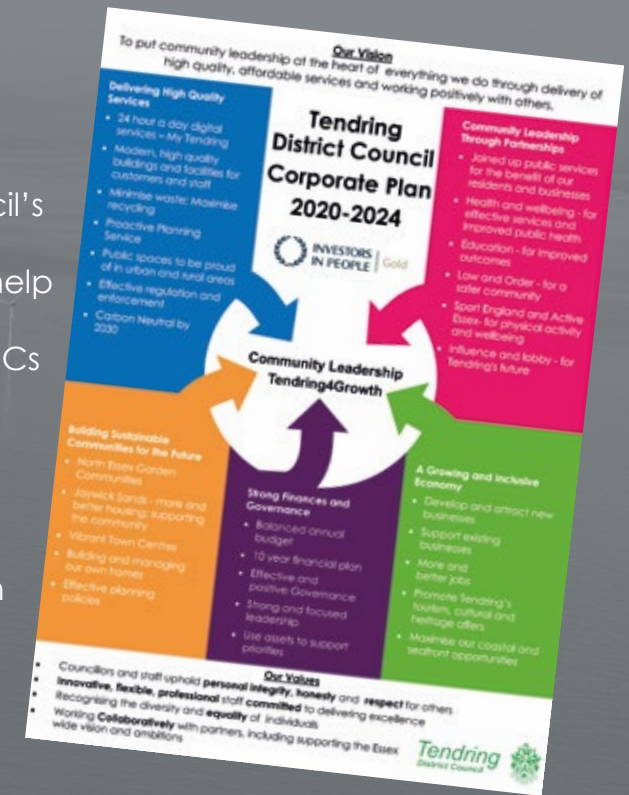
The NEGC Joint Scrutiny Panel was comprised of Councillors M Stephenson (Chairman), Bush, Griffiths, Steady and Turner.



Corporate Plan

In 2019/20 the Council prepared and adopted a new Corporate Plan as part of the Council's Policy Framework. Prior to its adoption by Council, and also prior to its consideration by Cabinet, the two OSCs had the opportunity to examine the developing proposals and to help shape those proposals. The Community Leadership OSC undertook this input on 7 October 2019 and the Resources and Services OSC undertook its input on 14 October 2019. Both OSCs were supportive of the emerging proposals and the engagement undertaken to support the proposals.

In 2020/21 the Council prepared a new Corporate plan with key provisional actions for 2020/21 and long term planning from 2020 to 2024 was scrutinised post decision by the Resource and Services OSC on 1 February 2021 and by the Community Leadership OSC on 8 February 2021.



Performance Reporting

Council has determined that the OSCs have a specific role in reviewing and scrutinising the performance of implemented decisions of the Executive over time. The Constitution sets out one of the principles guiding OSC work as the focused co-ordination of all overview and scrutiny functions on behalf of the Council including the performance reporting on the Corporate Plan, Priorities and Projects. Under these provisions, the two OSCs receive quarterly updates on performance across the Council and in key elements of the Council's Community Leadership role.

The purpose of this performance reporting to the OSCs is to submit to them the relevant performance data so that they can undertake scrutiny of it in so far as:

Is the performance monitoring system capturing the right level of data to support delivery of the Corporate Plan and its priorities and projects? – and to make recommendations thereon.

Is there any specific performance, as identified in the monitoring data, that warrants scrutiny of an activity? – and to determine whether and how that scrutiny should take place; including it as appropriate in the work programme.

The OSCs are not the sole route for monitoring performance as the Leader and each Portfolio Holder has the responsibility for monitoring service performance to ensure the Council achieves delivery of its strategies, service standards, objectives and key projects. In addition, the Audit Committee has a responsibility to look at performance issues to the extent that it affects the Council's exposure to risk and the control environment.

Specific Overview and Scrutiny Powers

In 2019/20, there was a single 'call-in' and none in 2020/21, the "call-in" in 2019/20, which was considered by the Resources and Services OSC. This related to the financial provision for Allowances for Councillors in accordance with a revised scheme for those Allowances approved by Council on 21 January 2020. 'Call-in' is where a decision of the Executive is not implemented until an OSC has considered it and determined whether to refer the matter to Council (concerning a budget/policy framework issue) or back to the Executive for reconsideration or to allow the decision to come into effect.

Page 27
There was no use of the "Call for action" provisions through 2019/21. The Councillors Call for Action is an additional means for Councillors to raise issues of local community concern, for consideration by the Council's overview and scrutiny function, on behalf of residents. A Councillors Call for Action should only be raised where other means of resolving the matter have been exhausted.

In the year 2019/20 there were no questions under Procedure Rule 38 that permitted Members of the OSC to give notice of an intention to ask the OSC Chairman a question on any matter in relation to which the Council has powers or duties of which affect the Tendring District and which falls within the terms of reference of that OSC.

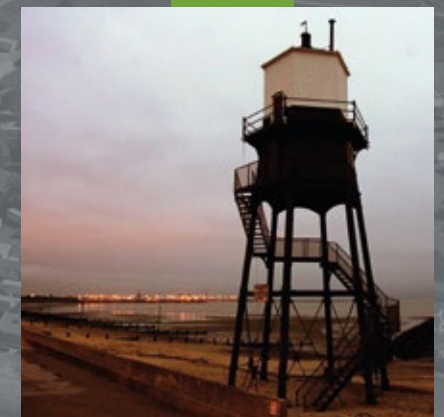
In 2020/21 the Resource and Services Overview and Scrutiny Committee was asked two such questions, the first on 9 July 2020 in relation to the "Spendalls Project" and the second on the 13 August 2020 in relation the to the "Gardens Community Project". The Community Leadership Overview and Scrutiny Committee was asked one such question on the 28 of September 2020 in relation to the "Green Agenda". All three questions asked were answered to the satisfaction of the Councillor that raised it.

Other than under the 'call-in' procedures, the work of the OSCs generally falls into the pre- or post- decision scrutiny of decisions. During the Municipal Years covered by this report, there were the following examples of pre-decision scrutiny:



- The Corporate Plan - The Community Leadership OSC input into the proposals on 7 October 2019 and the Resources and Services OSC input into them on 14 October 2019.
- Housing Strategy - The Community Leadership OSC scrutinised the draft Housing Strategy 2019-2024 ("Delivering Homes to Meet the Needs of Local People") on 5 August 2019.
- House Building Strategy - The Community Leadership OSC scrutinised the basis that would underpin the Council's House Building Strategy on 5 August 2019.
- Homelessness Reduction & Rough Sleeping Strategy - The Community Leadership OSC scrutinised the draft Strategy on 13 January 2020.
- Future use of Spendells House, Walton-on-the-Naze – on 17 February 2020, the Resources and Services OSC commenced its enquiry of the proposed decision by Cabinet on the future use of this building following the Council's previous decision to cease to use it, due to the COVID pandemic this item is now to be scrutinised post-decision.
- The Corporate Budget– An extensive pre-decision scrutiny over two days in early January (6th and 8th January) for 2020 as well as scrutiny over two days in early January (11th and 14th January) 2021 of the underlying budget strategies and the specific proposals for 2020/21 and 2021/22 and the delivery of projects to be funded through that budget.
- Annual Capital and Treasury Strategy – the Resources and Services OSC scrutinised this proposed update to the Strategy for 2020/21 on 17 February 2020.
- Tending Back to Business Priorities and Projects 2020/21 - the Resources and Services OSC provided overview to Back to Business and Recovery plan for 2020/21 on 13 August 2020.
- Leisure Provision by the Council in the District – on the 21 September 2020 the Resource and Services Overview and Scrutiny Committee input to help set out the position concerning the emerging District-wide Leisure Strategy.

The ability to undertake pre-decision scrutiny, as directed by the OSCs, is often seen as a good indicator of a positive culture towards overview and scrutiny; as part of a good balance between pre- and post- decision scrutiny.

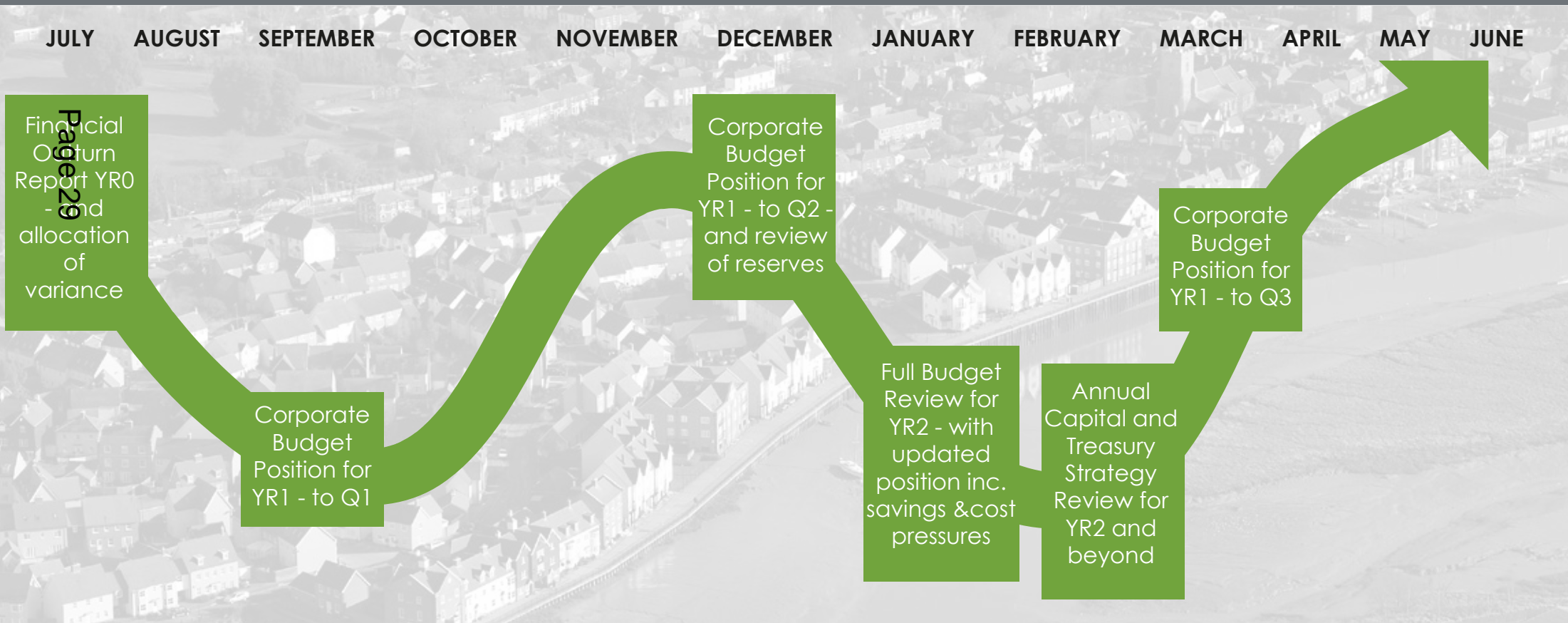


Oversight of the Budget and financial management

As referenced above, the Resources and Services OSC has a specific role to review the Council's Corporate Budget, the Housing Revenue Account and the financial management arrangements of the Council. This role is separate from the role of the Audit Committee in respect of the risks to those management arrangements.

In 2020 the Resource and Services OSC held three meetings with "Back 2 Business" on the agenda. From these meetings the Committee provided valuable recommendations to Cabinet in support of the strategy.

The diagram below is designed to set out how that oversight is arranged over a rolling two year budget:



Summary of scrutiny reviews undertaken in 2019/21

Earlier in this report there is reference to specific pre-decision scrutiny reviews undertaken by the two OSCs. As such, on the whole, the following represent post-decision scrutiny and/or ongoing oversight of issues relevant to the District involving the Council and its partners. Reference has also been set out elsewhere in the report around performance and budget monitoring and as such it is not repeated here.

Community Leadership OSC

Update on the Children and Young People Strategy

At the 1 July 2020 meeting the OSC:

The Committee was advised of the 2017/18 Delivery Plan for the Children and Young People's Strategy 2017-2020. A new Partnership Delivery Plan for 2019/20 was also reviewed. **The Committee recommended that the learning from the pilot well-being hub be extending.**

Community Safety

At the 7 October 2019 meeting the OSC:

The Committee was advised of the 2017/18 Delivery Plan for the Children and Young People's Strategy 2017-2020. A new Partnership Delivery Plan for 2019/20 was also reviewed. **The Committee recommended that the learning from the pilot well-being hub be extending.**

(a) The Neighbourhood Policing Inspector, Darren Deex outlined their challenges and priorities over the coming period. He set out the challenges and response to County Lines/Cuckooing etc. and the proliferation of drugs misuse.

(b) The outcome of the partnership funding of £10,000 by this Council/Essex Police for additional police patrols in July/August, delivery of the new Anti-Social Patrol Officer (looking at the justification for the post and how it had operated, delivering against the rationale for being established), and the arrangements for and work involved in Community and Street Action Days. The Committee praised the early evidence from the new Anti-Social Behaviour Patrol Officer post, recommended that joint funding for high visibility Policing in Clacton over the summer 2020 should be looked at favourably and it noted the announcement to it that the Police were to introduce monthly written briefings that will be circulated to Councillors.



The OSC also met on the 28 September 2020 meeting the OSC considered elements of the work of statutory bodies and others to make communities safer and ensured that the voices of local people were heard on policing and on measures to detect and deter anti-social behaviour.

The Committee also looked at the instances of fly tipping over recent time and the extent to which occurrences are increasing or not, measures to deter fly tipping and detection and action against those who do fly tip. The Committee looked at the speed of response to fly tipping on public land.

Within that work stream, the Committee examined the extent of noise nuisance reports and whether or not those had increased, the response to such reports and the outcomes in the forms of advice, seizure of equipment, reviews of licences, enforcement notices and prosecution of offenders, as well as the extent to which Homewatch (or other Watch) groups exist across the District, the information flow to and from them and the support they require will be examined. The Committee scrutinised the work of the new/revived Multi-Agency Coordination Panel (MACP); that had the remit of examining enforcement powers and protocols between various agencies locally to ensure that the most effective response possible was put in place to a range of criminal and anti-social behaviour. **It was agreed that the Committee would receive an update in terms of the progress made by Operation Luscombe at some time in the future.**

Health and Wellbeing

At the 13 January 2020 meeting the OSC:
The Committee examined what the current state of health was in the District of Tendring as evidenced by the latest update to the Index of Multiple Deprivation and what actions Essex County Council was undertaking, both itself and working with partners to help deliver improved health. The Committee also reviewed the local North East Essex Health and Wellbeing Alliance and the work programmes it is undertaking to deliver improved health in the District of Tendring and how it is working with partners to achieve this. **The Committee also considered what actions the CCG is undertaking as part of the Alliance to deliver improved health within the District. The Committee agreed to keep watching for a brief of the measures reported to it; in particular the intended Tendring South integrated neighbourhood team, improvement plans for Clacton Hospital and reconfigured GP services from Kennedy House, Kennedy Way, Clacton.**



This was revisited at the 30 November 2020 meeting the OSC where the Committee also heard the impact of COVID 19 on the district in relation to the above topics as well as the creation of North East Essex Forum. **The recommended the suggestion from the Chief Operating Officer for the North East Essex Clinical Commissioning Group (CCG) to create a forum across North East Essex that will allow Councillors to communicate the views of their constituents with the GP practice leads directly be supported and the CCG urged to implement this as soon as possible.**

Education Economy and Skills

At the 3 February 2020 meeting the OSC:

The Committee looked at educational attainment across the District and data around those 'Not in Education, Employment or Training' (NEETs). Plus there was a look at Special Educational Need (SEND) provision locally and exclusions and the impact of decisions on the progress of other children and community safety. The OSC looked at raising aspirations and measures of success for this. The work of Career Track was examined to see what can be done and by whom to ensure we maximise the skills development of young people (in particular) locally.

School Place provision and requirements for the future were also reviewed. **The need for Councillors to engage as School Governors, and encouragement to undertake that role was highlighted.**

On the on the 28 September 2020 the Committee looked at information at the meeting, as to whether (at the start of the autumn term) it is fully open to teach the full range of year groups or whether restrictions are in place that meant this was not the case. **It was recommended that the Committee wish to receive a report of pupil participation with in the district and would also like invite the Assistant Director of Education to come and talk to the Committee at the next appropriate meeting.**



Leisure and Tourism

At the 6 April 2020 meeting the OSC:

Considered the new Tourism Strategy. To exemplify elements of that strategy the Committee will specifically look at Mayflower 400:

The Cabinet decisions of 14 December 2018 (Minute 89) to agree an action plan and a budget of £135,000 to support the delivery of that action plan and of 19 July 2019 (Minute 24) to allocate £11K to “meet the cost of additional staff capacity to help deliver projects such as the Mayflower 400 commemorations”.

The Economic impact assessment of the action plan

the operating model of Harwich and Dovercourt Tourism Group and the extent to which the Council should seek to establish similar models throughout the District to take forward tourism development.

The Committee also looked at Sports Delivery and specifically joint use facilities – their operation and whether the arrangement delivers the benefits for both parties.

There will also be scrutiny of the Essex Health and Wellbeing/Active Essex delivery pilot to reduce the proportion of residents who are inactive and lead sedentary lifestyles. The meeting reviewed the following projects against the strategic aims of the Pilot by way of exemplars for the Pilot’s overall ambition and direction.

Tending Mental Health Hub - Melanie Hammond, chief executive of The Mental Health Hub, attended.

Let’s Keep Moving – The project co-ordinator, Lorraine Hughes, attended to set out the development of this project which formed on the eve of summer 2018, as a friendly and welcoming group for adults aged over 50 looking to get and stay active.

Active 4 Life – Maggie Parkes, Group Fitness Manager, attended and outlined achievements of the club which runs classes for over 100 people aged over 50.

Buggy Boot Camp - The organiser of the Boot Camp in Harwich attended and set out how this project is helping carers of young children to undertake exercise and socialise.



Mitigation Measures for Impact of Public Firework Displays

At the 28 September 2020 meeting the OSC:

On 21 January 2020 Council deferred Councillor S Honeywoods motion in relation to Fireworks so that the subject could be fully investigated by the Community Leadership OSC, this scrutiny took place over two meetings, the 28 September 2020 and 8 February 2021. The Committee supported Councillor S. Honeywood's motion to Council in relation to mitigation measures for the impact of firework displays and that the Council is made aware of the Government's response to the Petitions Committee. The material already available to the Council from Central Government be used as part of the public relations campaign for firework mitigation. Also that the Chief Executive write a letter to Central Government in support of any measures coming forth to tighten the restrictions on licensable sales of fireworks and a channel is developed for information in relation to the illegal and underage sale of fireworks to be passed along through the Council to Trading Standards.

LICENSED PREMISES

Page 34

At the 30 November 2020 meeting the OSC:

The Committee looked at the sale of alcohol in the District and the impact COVID 19 had taken. The report advised them on the Licensing Teams, practices and powers as well as some recent enforcement cases.

Social Isolation and Mental Health

At the 8 February 2021 meeting of the OSC:

The Committee heard about the impact of social isolation and loneliness on an individual's physical and mental well-being specifically in relation to lockdown.



Resources and Services OSC

Careline Computer System

At the 24 June 2019 meeting the OSC:

The Committee undertook pre-decision scrutiny of the then forthcoming decision by the Corporate Finance and Governance Portfolio Holder and Housing Portfolio Holder on the Replacement of Careline Computer and Call Handling System. The Council's Head of Customer and Commercial Services (Mark Westall) attended the meeting and answered Members' questions on the then proposed decision. The investment in the JMO system identified to the Committee was recommended.



Ground Maintenance

At the 29 July 2019 meeting the OSC:

The Committee scrutinised the arrangements for, funding of and delivery of the public realm grounds maintenance service and, within this, the weed control on highways. **The Committee recommended that £50,000 be available for works to be carried out in the Tendring District's area to improve the look of the area for visitors and improve the quality of life for residents.**



Review of the Business Case for the future of publicly owned leisure centres within the District



At the 14 October 2019 meeting the OSC:
The Committee considered an outline of the intended basis for the Business Case for the Future of publicly owned leisure centres within the district and the specific business case presented to it for investment at Clacton Leisure Centre. **In relation to the investment at Clacton leisure Centre, the Committee recommended that the improvement works not be commenced until after the end of January 2020 and that consultation be undertaken on the works and the findings of those consultations reported on and considered.**

Page 36

Scrutiny of the implementation of the new waste and recycling collection service.

At the 17 February 2020 meeting the OSC:

The Committee looked at the waste collection and recycling service, including:

- The implementation and planning of the roll out of the new 'wheelie bin' fortnightly collection service.
- The re-cycling performance data compared to expected data,
- waste minimisation efforts,
- Waste on the A120 left by those travelling to and from the Waste Transfer Station on behalf of the Waste Disposal Authority.
- The 12 months of the new Clinical Waste Collection – and possible expansion of it.
- The green waste service, comparisons of use over time, the tonnages of waste collected, the cost-income assessment for the service and how charges compare with similar schemes.
- The use of non-compostable bags.
- The numbers of properties on black sack collections and the extent to which they are utilising red/green recycling boxes compared with those using wheelie bins and the measures taken/planned to increase recycling amongst this group.

The Committee recorded its views on the problems observed during the implementation of the new waste collection service and the need to capture learning for future major changes in service delivery. Further action to improve recycling and waste minimisation were recommended and representations were proposed about littering from waste disposal authority contractors moving waste from the local waste transfer station.

The OSC revisited waste at the meeting on 21 September 2020 and heard how COVID 19 had impacted the service and the steps taken to deliver a service throughout lockdown. **It was recommended that Cabinet be invited to set the aspiration for this Council over the next four years to reach the mean level of recycling for all local authority districts in the East of England and that the aspirational information presented to the meeting be assessed and an action plan be developed to take the relevant ones forward in the short, medium and long term and aimed at achieving the aspiration referenced and that this action plan to be submitted to this Committee for its overview. That work with schools in Education about recycling is undertaken and that Cabinet should also explore the possibility of funding for schools to support recycling efforts also that details of all bring sites be submitted to the Committee detailing the recycling available, the extent of use as far it is known, the collection frequency and the plans for improving them, the range of recycling to be made available to extend that provision and address any excess of use over capacity for it and the signage at those sites to be clear that side waste should not be left.**



Scrutiny of decisions of the Leader of the Council during the peak of the COVID-19 pandemic

At the 22 June 2020 meeting the OSC:

The Committee considered each of the decisions taken by the Leader of the Council during the peak of the First national Lockdown associated with the Covid-19 lockdown. **They recommended that write of the Leisure Facilities membership fees be an ongoing practice and the exemption of rent payments for those who fall under the CAROS scheme be extended until August 2020 at the very least and a second £1000 ward Councillor grant scheme be implemented.**

Housing Issues

At the 14 October 2019 meeting the OSC:
The Committee considered an outline of the intended basis for the Business Case for the Future of publicly owned leisure centres within the district and the specific business case presented to it for investment at Clacton Leisure Centre. **In relation to the investment at Clacton leisure Centre, the Committee recommended that the improvement works not be commenced until after the end of January 2020 and that consultation be undertaken on the works and the findings of those consultations reported on and considered.**



Page 38 Back 2 Business

At the 13 August 2020 and the 3 September 2020 meetings of the OSC:

The Committee scrutinised the development of 'Priorities and Projects' that was incorporated as part of the Council's Back to Business and Recovery Plan, and Performance Management framework for the Council for 2020/21. **It was recommended that a range of trade services and skill training is supported in the plan.**



Leisure Provision

At the 21 September 2020 meeting of the OSC:
The Committee was updated on a number of items on the Sport and Leisure work programme which included the emerging district leisure strategy, refurbishment of the Clacton Leisure Centre, the sale of land to CCH and the refurbishment of the Clacton skate park. **The Committee recommended that the strategy be brought forward as soon as possible and was developed to extend beyond COVID, that the Council aims to reduce its carbon footprint with its Leisure Centre refurbishment and that the refurbishing the Clacton Skate Park be pursued and that associated lessons from the site in Dovercourt as delivered to Harwich Town Council, be harnessed. They also asked for common district branding be applied to our leisure service facilities.**

Transformation Agenda of the Council

At the 16 November 2020 meeting the OSC:

The Committee scrutinised the Transformation agenda in relation to Digital Services, Digital Customer Services and Staffing. **The Committee endorsed the principle that Councillors be consulted on the IT kit that is to be provided to them to fulfil their roles as Members. That our customer interaction logistics be analysed against similar organisations and that the leisure app is expedited.**

The NEGC Joint Scrutiny Panel

On the 19 March 2021 a joint Resource and Services OSC, Community Leadership OSC and Audit Committee report was submitted to Cabinet. The report explained how the panel had proved to be a good vehicle for examining in detail the operation of NEGC Ltd, possible Development Corporation proposals and governance arrangements. Across all meetings of the Joint Scrutiny Panel there was reference to best practice models for governance arrangements for Council controlled companies such as NEGC Ltd. The report provided valuable recommendations about what might be appropriate for the future development of governance around NEGC Ltd, but, also around future companies that the Council may establish or participate in where the Company was a Council controlled company.



Look forward to 2021/22

The two OSCs are committed to developing the scrutiny role at the Council. As such, they have developed the initial work programmes set out at page XX onwards of this report. There is an amount of work in the two programmes that the OSCs believe will contribute positively to that ambition and, with the Budget and Performance Management scrutiny, has clear links back to delivery of the Council's adopted Corporate Plan.

The two OSCs are keen to address issues that matter to the people of the District and to ensure that the Council delivers services that are responsive to the requirements of our population, businesses and visitors to the area. As such, the two OSCs wish to consult with local Parish and Town Councils, a range of community groups, representatives of business and the public to help refine the work programme early in the next Municipal Year and then build this consultation into the development of work programmes for future years. Feedback on the reviews undertaken is an important part of this engagement work and the OSCs intend to produce a quarterly e-bulletin for consultees so that there is a greater understanding of the work of scrutiny and the opportunities others have to input into it.

Good scrutiny in Councils relies to a large extent on a positive culture and approach to that function. The support of colleague Councillors on the Cabinet to fostering this culture is appreciated. The good practice of recognising the supportive relationship between Executive and Scrutiny in a protocol was made true in March 2021.

It is also vital that we support the development of Councillors on the OSCs or who want to work on a discrete scrutiny review through a task and finish group appointed by an OSC. As such, it is intended to provide a refresher training for Councillors on scrutiny in general and also to look at particular elements including scrutiny of partner organisations, budget scrutiny, developing key lines of enquiry for scrutiny and questioning skills.

In summary therefore, the OSCs intend to:

To maintain a work programme that can support service improvement and ensure the people of Tendring are best served by the Council and its partners.

To engage with a range of relevant organisations and individuals to inform the work programme of the OSCs and provide feedback on the work undertaken.

Community Leadership Overview and Scrutiny Committee (OSC) Work Programme 2021/2022

SCRUTINY PROPOSALS FOR THE NEXT MUNICIPAL YEAR

Article 6.01 of the Council's Articles and Rule 7 of the Council's Overview and Scrutiny Procedure Rules both require each OSC to submit a work programme for the year ahead and a review of the previous year's activities to the Annual Meeting of the Council for approval.

The Committee will need to determine its programme for scrutiny in 2021/22; including items covered, the scope of the programmed reviews and whether Portfolio Holders or others are to be invited to present to them. Specific information requirements of Councillors to undertake the programmed reviews should also be identified as should any Councillor development needs.

The following have been identified to this point:

Resources and Services Overview and Scrutiny Committee (OSC) Work Programme 2021/2022

SCRUTINY PROPOSALS FOR THE NEXT MUNICIPAL YEAR

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COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

Item	Relevant Corporate Plan Theme/Annual Cabinet Priority	Information to be provided in advance	Those to be invited to attend	Articulated value of undertaking the review
<p><u>Joint Panel with Resources and Services Overview and Scrutiny Committee</u></p> <p>Carbon Neutral by 2030. The assessment of measures to progress towards the policy unanimously agreed by Full Council and adopted into the Council's Policy Framework. How will these carbon reduction measures affect the Council and its partners financially (and is there a consequence for job numbers/skills of the individual measures)?</p>	<p>Delivering High Quality Services/ A7 - Carbon Neutral by 2030</p>	<p>A copy of the approved Plan The papers considered by the Climate Change Portfolio Holder's Working Party that oversaw the development of the Plan. The Cabinet's approved Key Actions for 2021/22 to deliver elements of the Plan in that year. Performance detail against the Cabinet's Key Actions. Details of Carbon Neutral measures/plans adopted by Parish and Town Councils in the District.</p>	<p>Tim Clarke Relevant representatives from Parish and Town Councils</p>	<p>To support delivery against the Plan in the most appropriate way that takes account of the wider implications of carbon neutral measures and to look at how we can work with our partners to pursue the wider objectives of encouraging carbon neutrality locally.</p>
<p><u>Possible Joint Panel with Resources and Services Overview and Scrutiny Committee</u></p> <p>Post COVID Regrowth Town Centres, Supporting them to survive and thrive (adapting to the post covid uses by residents)</p>	<p>Building Sustainable Communities for the Future/B6 - Effective planning policies and B3 - Vibrant Town Centres</p> <p>A Growing and Inclusive Economy/D2 - Support existing businesses</p>	<p>The Council's relevant policies and strategies (including Tendring4Growth). Copies of relevant bids; such as for the Government's Towns Fund</p>	<p>Mike Carran</p>	<p>To support delivery against the approved Plans/Strategies in order to maximise the benefit to the local economy and to look at how we can work with our partners to achieve this.</p>

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

<p>and visitors) and investment into those Town Centres. Revisit Tendring4Growth and see when and where the money is being spent. Back 2 Business- joined up thinking of skills, jobs and enterprise, in short medium and long term goals. Progress with the previously discussed Business round table proposal. The prioritisation of the funded projects and initiatives.</p>		<p>The Cabinet's approved Key Actions for 2021/22 to deliver 'back to business'/business support in that year. Performance detail against the Cabinet's Key Actions. Details of occupancy, footfall and other measures of the vibrancy of the District's economy</p>		
<p>Education To enquire into educational achievement locally, issues impacting on that achievement and measures to enhance achievement</p>	<p>Community Leadership Through Partnerships/Education - for improved outcomes</p>	<p>To look at GCSE and A level results, possibly in early Autumn.</p>	<p>Essex County Council Education Service Local Academy Trust representatives</p>	<p>To support measures to improve educational achievement locally and thereby contribute positively toward the social, environmental and economic wellbeing of the District</p>
<p>To consider the issue of suicide levels in the District. (and related demographics of those more prone to suicide) and mental health provision (including access to emergency</p>	<p>Community Leadership Through Partnerships/ Health and wellbeing - for effective services and improved public health</p>	<p>Demographics data to identify those more prone to suicide and comparative data from elsewhere. Details of suicide numbers locally and those</p>	<p>Service providers and organisations with a specific role in this sector Ian Davidson, Chief Executive in view of his role on Essex-wide bodies</p>	<p>To help encourage place/ neighbourhood based support for those prone to, attempting or affected by suicide and to support strategic decision making in respect of critical</p>

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

<p>mental health services for those most prone to suicide).</p>		<p>attempting suicide over the last five years Details of services to those prone to and having attempted suicide Emergency mental health beds Learning from the lived experience of those with poor mental health. Information from the County Health and Wellbeing Board's current work on suicide issues.</p>	<p>looking at suicide levels and mental health.</p>	<p>emergency mental health services.</p>
<p>To consider the mental health needs of residents of the District and the services to meet those needs. Specifically looking beyond the Mental Health Hub and Primary School Mental Health initiative.</p>	<p>Community Leadership Through Partnerships/ Health and wellbeing - for effective services and improved public health</p>	<p>Information on the mental health needs of the local population and services to respond to that need. Information in respect in the gaps of service provision and examples of services that could be provided to bridge that gap</p>	<p>Service providers and organisations with a specific role in this sector</p>	<p>To seek re-assurance that the mental health needs of the Council are appropriately been met or otherwise propose measures to improve that provision</p>
<p>District wide health levels and Health inequalities due so socioeconomic factors.</p>	<p>Community Leadership Through Partnerships/ Joined up public services for the benefit of our residents and businesses</p>	<p>Information from the Joint Strategic Needs Assessment (JSNA) profile for Essex, localised to the District, that provides an overview of the changing health and wellbeing needs in the county/district</p>	<p>Representatives from the Essex County Council's Public Health/Policy Team Anastasia Simpson/John Fox</p>	<p>To assist in the development of measures to address health inequalities in the District and specifically also to look at delivery of measures in this financial year for which the Council has funding available.</p>

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

		Details of funding secured by the Council to address health inequalities		
<i>Housing register numbers and how they are categorised in family size and what type of property they want and the locations sought.</i>	<i>This item should be looked at as a member training module for all Councillors so they can understand and explain the Housing process to residents.</i>			
<p>Crime and disorder. To consider the Police, Fire and Crime Commissioner's emerging/revised Police and Crime plan and its application to the District. The review will also look at anti-social behaviour and domestic abuse in the district.</p> <p>Anti-social behaviour including community speed watch schemes and the allocation of additional Police Officers to the area</p> <p>It is proposed that this enquiry be held as soon as possible after the Resources and Services Overview and Scrutiny</p>	<p>Community Leadership Through Partnerships/ Law and Order - for a safer community Effective Regulation and Enforcement</p>	<p>The Commissioner's emerging/revised Police and Crime Plan. Data on recorded crime (including domestic abuse), crime survey data and anti-social behaviour levels over the last five years. Numbers of Police and PCSOs over the same period for the District of Tendring. Details of measures specifically taken on the issue of domestic violence. Details on local watch schemes including home watch and community speed watch.</p>	<p>Police, Fire and Crime Commissioner. District Commander Representatives from relevant organisations and watch schemes including Home watch. Leanna Thornton</p>	<p>To help inform the emerging Police and Crime Plan/consider the implications of the Plan for the District and to examine ways to support community schemes to address violence in a domestic setting and anti-social behaviour.</p>

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

<p>Committee has considered enforcement issues in respect of services provided by the Council.</p>				
<p>Maintenance of existing B&C roads. How often are they being maintained, time it takes to fix works, notice times of works given.</p>	<p>Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses</p>	<p>Assessment of the condition and maintenance requirements for B and C roads in the District. Details of expenditure on B and C classified roads in the District over the last five years Service standards and maintenance policies of the County Council for B and C roads Performance data on works undertaken over the past five years.</p>	<p>Representatives from Essex County Council Highways/highways contractor to the County Council.</p>	<p>To better understand the position and thereby inform the development of policies/strategies and opportunities to improve the B and C road network in the District.</p>
<p>Jaywick, social issues, crime and deprivation, housing.</p> <p>Private Sector Housing and rental build quality. Plus a look at the housing condition survey to be undertaken in Jaywick Sands as a measure to inform action to improve</p>	<p>Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses</p> <p>Building Sustainable Communities for the Future/B2 Jaywick</p>	<p>Data around the current position as it relates to Jaywick by way of demographics, health inequalities, recorded crime, service provision and plans for the area. Information from the housing condition survey to be undertaken in Jaywick Sands as a measure to inform action</p>	<p>Representatives from the Environment Agency Representatives from the Clinical Commissioning Group/Primary Care Network Representatives from Community Groups in Jaywick Cllr P Honeywood as Portfolio Holder with responsibility for Jaywick</p>	<p>To look holistically at the issues as they relate to Jaywick Sands and the measures in place to address those issues and encourage further working between partners to collaboratively take opportunities to improve the area for its residents.</p>

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

<p>quality of rental accommodation.</p>	<p>Sands - more and better housing; supporting the community, B5 - Building and managing our own homes and Effective planning policies</p> <p>Delivering High Quality Services/A6 - Effective Regulation and Enforcement</p>	<p>to improve quality of rental accommodation.</p>	<p>Damian Williams and Tim R Clarke</p>	
<p>Housing issues in the district how it impacts residents, socially, mentally and financially. The struggle of finding somewhere to live on low or no wages.</p>	<p>Community Leadership Through Partnerships/ Health and wellbeing - for effective services and improved public health</p> <p>Building Sustainable Communities for the Future/Effective planning policies</p>	<p>Details around housing supply generally and specifically for those with low income.</p>	<p>A representative from Shelter to speak of that organisation's experience of helping house people in the district.</p>	<p>To help inform delivery of policies to assist with quality housing supply to meet need.</p>
<p>Freeports, the progress of the proposals for Freeport East (its interlinking with Thames Freeport), specific measures on site (and particularly on the Harwich site), impact on previous planning permissions being implemented and measures outside of the Freeport to</p>	<p>Community Leadership Through Partnerships/ Influence and lobby - for Tendring's future</p> <p>Building Sustainable Communities for the Future/B6 - Effective planning policies</p>	<p>Freeport East Proposals. Development Plans to deliver the Proposals. Details of planning permissions already in place for sites associated with the existing port of Harwich</p>	<p>Representatives from the Freeport East Group Mike Carran</p>	<p>To look at the proposals for the Freeport East, the opportunities this may offer and how these can be harnessed. The Committee will consider whether recommendations need to be submitted to assist in this process.</p>

COMMUNITY LEADERSHIP OVERVIEW AND SCRUTINY COMMITTEE 28 JUNE 2021

WORK PROGRAMME PROPOSALS 2021/22

harness the most from them into the local community.				
Bridleway provision locally and facilities for horse riders to ride safely around the District	Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses	Details of the bridleways and the extent to which they are maintained and accessible.	Representatives of the Essex County Council Service with responsibility for Footways and Bridleways. Representatives of those who operate stables and/or organisations for those who ride horses.	To examine this issue as part of the safe leisure pursuit of horse riding locally
Enquire into the work of the Anchor Institution and consider opportunities for taking that work (and lessons from it) to be applied locally to maximum effect	Community Leadership Through Partnerships/Joined up public services for the benefit of our residents and businesses A Growing and Inclusive Economy/Support existing businesses	Details of the work of the Anchor Institution and the opportunities this work provides	Representatives from the Anchor Institution	To consider the opportunity to apply good practice being developed across Essex and maximising the benefit for the District.
To examine the informal partnerships that were harnessed during the covid-19 pandemic lockdowns in 2020/21 and consider how those partnerships can inform future community partnerships going forward	Community Leadership Through Partnerships	Details of the range of community partnerships that existed, the services they provided and the network of support they had access to.	Cllr McWilliams, Portfolio Holder for Community Partnerships/Anastasia Simpson	To support community engagement with recommendations for the future and help to galvanise informal groups going forward.

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